



GENERAL FUND BUDGET SUMMARY 2026/27

| | Net Budget 2026/27 £000 |
|---|----------------------------------|
| Wellbeing | 200,862 |
| Childrens | 117,612 |
| Operations | 57,561 |
| Resources & Executive | 49,312 |
| Net cost of services | 425,346 |
| Minimum Revenue Provision | 12,848 |
| Interest Payable | 12,382 |
| Investment Income | (655) |
| Pay Award & Pension | 2,342 |
| Pension Backfunding | 3,473 |
| Pay and Grading Project | 4,787 |
| Pay and Grading Project Implementation Cost | 371 |
| Contingency | 3,328 |
| Levies | 683 |
| Apprenticeship Levy | 782 |
| Investment Properties | (4,936) |
| To and (From) Reserves | (4,309) |
| Contribution from HRA | (3,744) |
| Admin Charged to Grant Income | (1,820) |
| Benefits | (613) |
| Dividend Income | (516) |
| Other Corporate Items | 2,034 |
| | 26,436 |
| Net Budget Requirement | 451,783 |
| Other funding before Council Tax Requirement | |
| Collection Fund Surplus Distribution (NNDR) | (11,499) |
| Collection Fund Deficit Distribution (Council Tax) | 1,169 |
| Net Income from Business Rates - inc S31 Grant | (62,534) |
| Revenue support grant | (65,307) |
| Local Authority Better Care Grant | (16,579) |
| | (154,750) |
| Total Council Tax Requirement | 297,033 |

Wellbeing Budget Summary 2026/27

| Service Units | Net Budget 2026/27 £000's |
|---|---------------------------|
| Adult Social Care | 165,382 |
| Commissioning | 24,559 |
| Housing & Public Protection | 9,671 |
| Public Health and Communities | 1,250 |
| Total Wellbeing | 200,862 |
| | |
| Adult Social Care | |
| Access & Carers | 2,762 |
| ASC Management Team | (12,466) |
| ASC Transformation | 1,637 |
| Care & Direct Services | 2,798 |
| Long Term Conditions | 98,698 |
| Mental Health & Learning Disabilities | 68,192 |
| Statutory Services | 3,761 |
| Total Adult Social Care | 165,382 |
| | |
| Commissioning | |
| Director of Commissioning | 337 |
| Strategic Commissioning - Disabilities | 1,918 |
| Strategic Commissioning - Long Term Conditions | 22,303 |
| Total Commissioning | 24,559 |
| | |
| Housing & Public Protection | |
| Asset Investment | (2,295) |
| Housing & Communities Management | 226 |
| Public Protection - Regulatory Services and Safer Communities | 3,418 |
| Strategic Housing & Partnerships | 8,323 |
| Total Public Health | 9,671 |
| | |
| Public Health and Communities | |
| Community Engagement and Community Safety | 1,250 |
| Public Health | 0 |
| Total Housing and Communities | 1,250 |

Children's Services Budget Summary 2026/27

| Service Units | Net Budget 2026/27 £000's |
|--|---------------------------|
| Children's Services Management | 536 |
| Children's Social Care | 70,230 |
| Commissioning, Resources and Quality | 21,025 |
| Education & Skills | 25,822 |
| Total Children's Services | 117,612 |
| Children's Services Management | |
| CSM General | (594) |
| Management CSC | 1,129 |
| Total Children's Services Management | 536 |
| Children's Social Care | |
| Child Health & Disability | 4,571 |
| Children & Families First, PLO & Court | 8,491 |
| Children In Care and Care Experienced Young People | 46,748 |
| Children's Social Care Management | 1,014 |
| Early Help & Targeted Intervention Services | 3,728 |
| MASH, Assessment & Out of Hours | 5,186 |
| Youth Justice Service | 692 |
| <i>Net MTFP still to be allocated</i> | (199) |
| Total Childrens Social Care | 70,230 |
| Commissioning, Resources and Quality | |
| Adoption | 0 |
| Aspire Adoption | 2,083 |
| Children's Commissioning | 1,490 |
| Commissioning, Resources and Quality | 1,025 |
| Fostering & Supported Lodgings | 13,032 |
| Performance, Management Information & Governance | 1,159 |
| Quality Assurance, Safeguarding & Partnership | 2,236 |
| Total Quality and Governance | 21,025 |
| Education & Skills | |
| Adult Learning and Skills | (0) |
| EDU Management | (302) |
| Education improvement | 453 |
| Music & Arts Partnership | 0 |
| School Organisation | 20,002 |
| Vulnerable Learners | 5,669 |
| Total Education & Skills | 25,822 |

Operations Services Budget Summary 2026/27

| Service Units | Net Budget 2026/27 £000's |
|----------------------------------|---------------------------|
| Commercial Operations | (28,202) |
| Customer and Property | 33,007 |
| Environment | 35,739 |
| Investment and Development | 1,390 |
| Planning and Destination | 15,627 |
| Total Operations Services | 57,561 |

| Commercial Operations | |
|---|-----------------|
| Director of Commercial Operations | 255 |
| Flood & Coastal Erosion Risk Management | 1,123 |
| Head of Commercial Operations | 103 |
| Leisure and Events | (1,784) |
| Parking Services | (20,079) |
| Seafront | (7,168) |
| <i>Net MTFP still to be allocated</i> | (651) |
| Total Commercial Operations | (28,202) |

| Customer and Property | |
|---------------------------------------|---------------|
| Business Support | 8,268 |
| Culture | 3,275 |
| Customer Services and Libraries | 9,426 |
| Engineering | 5,282 |
| Facilities Management | 7,937 |
| Property Maintenance | (1,157) |
| Telecare | 158 |
| <i>Net MTFP still to be allocated</i> | (182) |
| Total Customer and Property | 33,007 |

| Environment | |
|---|---------------|
| Environment Management | 569 |
| Neighbourhood Services & Grounds | 17,288 |
| Passenger Transport | 260 |
| Sustainable Waste, Green Infrastructure & Bereavement | 10,726 |
| Transport & Operating Centres | 7,067 |
| <i>Net MTFP still to be allocated</i> | (171) |
| Total Environment | 35,739 |

Operations Services Budget Summary 2026/27

| Investment and Development | |
|---|--------------|
| Housing Delivery | 139 |
| Operations Strategy | 78 |
| Regeneration Delivery | 1,050 |
| Smart Place | 122 |
| Total Investment and Development | 1,390 |

| Planning and Transport | |
|---------------------------------------|---------------|
| Planning Management | 487 |
| Planning Operations | 930 |
| Planning System | 122 |
| Strategic Planning | 1,158 |
| Transport Policy & Sustainable Travel | 12,931 |
| Total Planning and Destination | 15,627 |

Resources and Executive Budget Summary 2026/27

| Service Units | Net Budget 2026/27 £000's |
|---|---------------------------|
| Finance | 17,337 |
| IT and Programmes | 18,504 |
| Law & Governance | 5,883 |
| Marketing, Comms and Policy | 2,539 |
| People and Culture | 4,123 |
| Executive | 925 |
| Total Resources and Executive Services | 49,312 |
| Finance, Estates and Benefits | |
| Accountancy | 4,888 |
| Audit & Management Assurance | 6,053 |
| Estates | 968 |
| Procurement | 1,239 |
| Revenues & Benefits | 3,991 |
| Service Director Finance | 198 |
| Total Finance | 17,337 |
| IT and Programmes | |
| Data & Analytics | 2,598 |
| Development & Digital | 1,390 |
| IT Infrastructure | 3,163 |
| Modern Office | 10,228 |
| Programmes & Project Management | 1,124 |
| Total IT and Programmes | 18,504 |
| Law & Governance | |
| Democratic Services | 2,746 |
| Electoral Services & Land Charges | (4) |
| Legal Services | 3,237 |
| Registrars | (401) |
| Service Director Law and Governance | 305 |
| Total Law & Governance | 5,883 |
| Marketing, Comms and Policy | |
| Commercial Marketing | 368 |
| Corporate Communications | 1,110 |
| Policy, Sustainability and Inclusion | 600 |
| Research and Consultation | 462 |
| Total Marketing, Comms and Policy | 2,539 |
| People and Culture | |
| People & Culture Management | 290 |
| Resourcing, Employee Relations & Change | 920 |
| Service Centre Systems and Payroll | 1,042 |
| Talent and Business Partnering | 1,872 |
| | 4,123 |
| Executive | |
| Executive | 925 |

Growth Pressures on 2026/27 BUDGET - £34.5m

